# REPORT OF THE DIRECTOR OF CORPORATE SERVICES EXECUTIVE BOARD - 19th SEPTEMBER 2016 COUNCIL'S BUDGET MONITORING REPORT 2016/17 as at 30th June 2016 Head of Service & Designation Author & Designation O Bowen, Interim Head of Financial Services O Bowen, Interim Head of Financial Services

Table 1

	Forecasted for year to 31 March 2017													
Department		Working	g Budget			Ac	tual		Jun 2016 Forecasted					
Dopartmont	Controllable	Controllable		Total	Controllable	Controllable	Net Non	Total	Variance for					
	Expenditure		Controllable	Net	Expenditure		Controllable	Net	Year					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000					
Chief Executive	17,909	-6,032	1,777	13,654	19,161	-6,726	1,777	14,212	559					
Education & Children	162,975	-24,831	24,187	162,332	165,103	-25,942	24,187	163,349	1,017					
Corporate Services	82,139	-51,475	-8,350	22,314	82,037	-51,507	-8,350	22,179	-135					
Communities	127,228	-47,697	11,460	90,992	128,133	-47,756	11,460	91,837	845					
Environment	125,913	-87,005	8,321	47,228	120,694	-81,363	8,321	47,652	423					
Departmental Expenditure	516,164	-217,040	37,395	336,520	515,129	-213,294	37,395	339,229	2,710					
Capital Charges/Interest				-9,519				-10,019	-500					
Pension Reserve Adjustment				-5,085				-5,085	0					
Levies and Contributions:														
Brecon Beacons National Park				138				138	0					
Mid & West Wales Fire & Rescue Authority				9,172				9,172	0					
Net Expenditure				331,226				333,435	2,210					
Outcome Agreement Grant				0				0	0					
Contribution from Balances				-65				-65	0					
Transfer from Balances/Earmarked Reserves				-200				-200	0					
Transfers to/from Departmental Reserves														
- Chief Executive				0				0	0					
- Education & Children				0				0	0					
- Corporate Services				0				67	67					
- Communities				0				0	0					
- Environment				0				-423	-423					
Net Budget				330,961				332,814	1,854					

Forecasted for year to 31 March 2017

## Chief Executive Department Budget Monitoring as at 30th June 2016

		Working	g Budget			Jun 2016 Forecasted			
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000
Chief Executive	-613	0	-329	-942	-67	0	-329	-396	547
People Management & Performance	3,677	-1,058	-2,251	368	3,850	-1,275	-2,251	324	-45
Admin and Law	3,975	-591	1,565	4,950	3,932	-573	1,565	4,924	-25
Customer Focus and Policy	4,484	-987	-2,266	1,230	4,461	-1,008	-2,266	1,187	-43
Statutory Services	763	-2	152	913	995	-125	152	1,022	109
Property	1,146	-1,166	791	772	1,115	-1,135	791	771	-1
Regeneration	4,477	-2,228	4,115	6,363	4,875	-2,610	4,115	6,379	16
GRAND TOTAL	17,909	-6,032	1,777	13,654	19,161	-6,726	1,777	14,212	559

## Chief Executive Department - Budget Monitoring as at 30th June 2016 Main Variances

	Working	Budget	Forec	asted	Jun 2016	
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes
Chief Executive	£'000	£'000	£'000	£'000	£'000	
Corporate Savings Target	-949	0	-402	0	547	Standby and Health and Safety Corporate savings yet to be implemented
	-949	0	-402	0	547	Standby and Fleath and Salety Colporate Savings yet to be implemented
People Management & Performance						
Business Support	199	-1	170	-1	-29	Savings on Supplies & Services
Personnel Management	903	-199	881	-204	-27	Vacant posts
Admin and Law						
Land Charges Administration	80	-275	58	-275	-22	Additional searches income anticipated
Regeneration & Policy						
Customer Focus and Policy						
Performance Management	558	-19	491	-19	-67	Vacant Post due to secondment
Chief Executive-Policy	516	-63	583	-105	25	Income target not achievable
Statutory Services						
Registration Of Electors	152	-2	194	-2	42	Additional cost of individual electoral registration
Coroners	279	0	373	0	94	Additional storage costs and anticipated increase in Coroners salary
Electoral Services - Staff	262	0	235	0	-26	Vacant post
Regeneration						
Physical Regeneration	361	0	322	0	-40	Underspend mainly due to staff vacancies
Regeneration Business Support Unit	333	-107	348	-78	44	the intention of selling the property. However, property still hasn't been sold so
Sector Development	61	0	39	0	-23	Planned underspend to offset budget pressures elsewhere within Regeneration
Other Variances					40	
Grand Total					559	

# Department for Education & Children

## Budget Monitoring as at 30th June 2016

		Working	J Budget			Jun 2016 Forecasted			
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000
Director & Strategic Management	681	0	-149	532	695	-14	-149	532	-0
Education Services Division	117,933	-1,725	19,650	135,858	119,138	-2,120	19,650	136,668	810
Strategic Development	9,155	-7,155	1,118	3,118	9,179	-7,243	1,118	3,055	-63
School Improvement	2,683	-194	518	3,006	3,001	-508	518	3,010	4
Learner Programmes	10,215	-9,389	617	1,444	10,235	-9,409	617	1,444	0
Children's Services	22,308	-6,367	2,433	18,373	22,856	-6,648	2,433	18,641	267
GRAND TOTAL	162,975	-24,831	24,187	162,332	165,103	-25,942	24,187	163,349	1,017

#### Department for Education & Children - Budget Monitoring as at 30th June 2016 Main Variances

	Working	g Budget	Forec	asted	Jun 2016
Division	Expenditure 00	Income £'000	Expenditure ପ୍ର ସ	Income £'000	Forecasted Variance for Year କ
Education Services Division					
School Redundancy & EVR	1,612	0	2,291	0	679
School Modernisation	68	-5	385	-10	312
Early Years Non-Maintained Provision	473	0	425	0	-47
Special Educational Needs	3,029	-1,449	2,990	-1,501	-90
Educational Psychology	876	0	975	-140	-41
Strategic Development					
Information & Improvement	466	-35	500	-117	-48
Children's Services					
Corporate Parenting & Leaving Care	729	0	1,042	-246	67
Fostering Services & Support	3,593	0	3,552	-15	-56
Adoption Services	497	-55	598	-115	40
Residential and Respite Units	919	-151	884	0	116
Direct Payments Preventative incl Section 17	155	0	217	0	63
payments	222	0	193	0	-30
Out of Hours Service Children's Services Mgt & Support	262	-64	365	-64	104
(incl Care First)	1,029	-76	1,026	-140	-67
Education Welfare	470	-41	487	-41	17
Other Variances					-3
Grand Total					1,017

	Notes
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	School redundancies and EVR
ļ	Short term transport for pupils from closed schools £90k, property decommissioning and cost of sales £222k (which includes £200k NNDR
	Less demand for 10 hours free education for 3 year olds in non maintained settings Termination of high cost out of county placement -£274k. Additional statementing y
1	transition £225k, transport £64k. Education Improvement Grant (EIG) contribution t advisory teachers -£105k
	Vacant post, Efficiency saving 2017/18
	Salary savings relating to part-year vacant post, two employees not being at the top of grade and maternity leave
	Increasing age profile of Looked After Children (LAC) resulting in more costly suppo
ł	for longer - impact of When I'm ready & Social Care Well Being Act on 15 to 25 yea olds
l	The taxi's budget faces ongoing pressure due to the high number of placement moves, some away from school areas £17k. The Fostering team is supporting a reduced number of Looked After Children and have also revised procedures -£52k,
ł	along with part year salary savings -£20k. Managerial efficiency 2017/18
h	Additional staff resource to reduce the number of placements needing to be purchased at greater cost which reduces budget pressure in other areas Planned additional contribution from the LHB is unlikely to be achieved in 2016-17
	£150k, reduced by part year salary savings -£36k
1	Increased demand for payments made to families of disabled children to purchase their own care, which reduces the pressure on Out of County placements.
I	Discussions on-going with Adult Services regarding costs of those over 18 Reduction in demand for preventative payments made to individual families based current level
(	Increased number of referrals being handled, to be analysed between Adult & Children with potential for level of recharge to reflect findings
	Salary underspend currently being reviewed in line with re-evaluation of posts in oth areas
	Increased staffing costs following re-evaluation of posts
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## **Corporate Services Department** Budget Monitoring as at 30th June 2016

		Working	J Budget			Jun 2016 Forecasted			
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000
Financial Services	7,559	-3,358	-3,252	949	7,570	-3,473	-3,252	846	-103
Audit Risk & Procurement	1,074	-28	-1,003	44	1,043	-28	-1,003	12	-32
ІСТ	4,516	-807	-3,716	-7	4,511	-725	-3,716	70	78
Performance & Development	197	0	-245	-47	197	-1	-245	-48	-1
Other Services	68,793	-47,281	-136	21,376	68,715	-47,281	-136	21,299	-77
GRAND TOTAL	82,139	-51,475	-8,350	22,314	82,037	-51,507	-8,350	22,179	-135

## Corporate Services Department - Budget Monitoring as at 30th June 2016 Main Variances

	Working	g Budget	Forec	asted	Jun 2016	
Division	Expenditure 600	Income £'000	Expenditure £'000	Income £'000	Forecasted Variance for 000 Year	Notes
Financial Services	2 000	~ 000	~ 000	~ 000	2000	
Accountancy	1,785	-295	1,798	-406	-98	Vacant Posts
Audit Risk & Procurement						
Audit	605	-20	572	-20	-33	Part year Vacant Post
ICT						
Information Technology	3,443	-446	3,468	-394	78	Sickness cover for Head of IT
Other Services						
Audit Fees	364	-84	317	-84	-46	Reduction in grant audit fees
Miscellaneous Services	6,183	-107	6,163	-107	-20	Reduction in Subscriptions
Other Variances					-15	
Grand Total					-135	

## Department for Communities Budget Monitoring as at 30th June 2016

		Working	g Budget			Jun 2016 Forecasted			
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	asted Net non- controllable £'000	Net £'000	Variance for Year £'000
<b>Adult Services</b> Older People	50,244	-17,739	3,124	35,629	52,004	-18,315	3,124	36,813	1,184
Physical Disabilities	5,987	-740	92	5,339	5,673	-777	92	4,988	-351
Learning Disabilities	31,378	-8,524	1,349	24,203	31,096	-8,142	1,349	24,303	100
Mental Health	9,036	-3,322	130	5,844	8,967	-3,293	130	5,803	-41
Director's Office	1,264	0	49	1,313	1,250	0	49	1,299	-14
Support	3,639	-1,639	653	2,653	3,621	-1,655	653	2,620	-33
Public Protection & CF Housing Public Protection	3,145	-604	673	3,214	3,137	-605	673	3,204	-10
Council Fund Housing	8,697	-8,150	541	1,089	8,745	-8,187	541	1,099	10
Leisure & Recreation Leisure & Recreation	13,839	-6,981	4,849	11,707	13,640	-6,782	4,849	11,707	0
GRAND TOTAL	127,228	-47,697	11,460	90,992	128,133	-47,756	11,460	91,837	845

## Department for Communities - Budget Monitoring as at 30th June 2016

Main Variances

	Working	Budget	Forec	asted	Jun 2016	
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes
Adult Services	£'000	£'000	£'000	£'000	£'000	
Older People						
Older People - Commissioning	2,866	-43	2.785	-43	-81	Staff vacancies
Older People - Private/ Vol Homes	17,453	-8,954	18,429	-9.258	671	Efficiencies slippage
Older People - Extra Care	784	0,004	936	0	152	Lower than anticipated saving from contract renegotiations
Older People - Direct Payments	614	0	674	0	60	Increase in packages
Older People - Private Home Care	9.356	-2,003	9,967	-2.003	611	Efficiencies slippage and additional care hours
Older People - Ssmmss	1,063	-228	1,037	-228	-25	Staff vacancies
Older People - Careline	1,060	-1,165	1,211	-1,450	-134	Staff vacancies and additional income
Older People - Enablement	2,077	-800	1,773	-800	-303	Staff vacancies
Older People - Day Services	1,059	-76	1,273	-73	217	Efficiencies slippage £150k, staff vacancies and additional private day care provision
	.,		.,			
Physical Disabilities						
Phys Dis - Commissioning & OT						
Services	598	-71	533	-71	-65	Staff vacancies
Phys Dis - Private/Vol Homes	561	-111	521	-111	-40	Reduction in packages
Phys Dis - Group Homes/Supported						
Living	1,358	-116	1,330	-116	-28	Reduction in packages
Phys Dis - Community Support Phys Dis - Direct Payments	90 1,831	0	38 1,656	0	-53	Reduction in packages
Phys Dis - Direct Payments	1,831	0	1,000	0	-175	Reduction in packages
Learning Disabilities						
Learn Dis - Commissioning	881	0	933	0	53	Additional salary costs
Learn Dis - Private/Vol Homes	10,047	-3,157	9,765	-2,941	-66	Reduction in placement costs
Learn Dis - Direct Payments	1,275	0	1,419	0	144	Increase in packages
Learn Dis - Group Homes/Supported						
Living	6,797	-1,135	6,663	-1,124	-122	Reduction in placement costs
Learn Dis - Adult Respite Care	932	-812	913	-812	-20	Staff vacancy
Learn Dis - Grants	156	0	279	0	123	Efficiencies slippage
Learn Dis/M Health - Ssmss	549	0	532	0	-16	Reduced spend on Supplies & services
Mental Health						
M Health - Commissioning	835	-69	853	-69	18	Additional salary costs
M Health - Private/Vol Homes	6,268	-2,874	6,178	-2,847	-63	Reduction in placement costs
M Health - Group Homes/Supported				·		
Living	474	-128	426	-128	-48	Reduction in placement costs
M Health - Community Support	673	-98	732	-99	58	Increase in assessment costs due to Deprivation of Liberty Safeguards issues

# Department for Communities - Budget Monitoring as at 30th June 2016

Main Variances

	Working	Budget	Forec	asted	Jun 2016	
Division	Expenditure £000	Income £'000	Expenditure	Income £'000	Forecasted Variance for Year	Notes
Director's Office	2000	2000	2000	2000	2000	
Ssmss - Adult Safeguarding &						
Improvement Team	1,264	0	1,250	0	-14	Staff vacancy
Support						
Departmental Support	2,130	-71	2,106	-86	-39	Reduced spend on Supplies & services
Other Variances					33	
Public Protection						
Other Variances					-10	
Council Fund Housing						
Home Improvement (Non HRA)	499	-278	479	-270	-11	Additional income from providing landlord training
Penybryn Traveller Site	126	-119	136	-119	10	Overspend anticipated due to the legal costs and other associated costs of removing a bad paying tenant from the site
Temporary Accommodation	266	-185	266	-174	11	Underachievement of Housing Benefit income due to income support issues with 16- 17 year olds
Leisure & Recreation						
Pembrey ski shop	111	-115	52	-41	15	Projected shorfall in sales income
Carmarthen Leisure Centre	1,207	-1,131	1,208	-1,101	30	Numerous income accounts forecasting shortfalls
Sport & Leisure East	209	-64	194	-64	-14	Part year vacancy
Amman Valley Leisure Centre	703	-543	708	-513	36	Numerous income accounts forecasting shortfalls
Sport & Leisure General	643	-50	655	-97	-35	One off income projected during 16-17
Llanelli Leisure Centre	1,117	-959	1,113	-992	-36	Projected increased income
						Delay in delivery of new mobile library vehicles resulting in only part year effect of
Mobile Library	120	0	160	0	40	efficencies being met
Museums General	180 152	0 -95	144 164	0 -122	-36	Part year vacancies
Laugharne Boathouse	278	- <del>95</del> 0	266	-122	-15 -12	Projected increased income
Leisure Management Other Variances	218	0	200	0	-12	Numerous minor underspends
					20	
Grand Total					845	

## Environment Department Budget Monitoring as at 30th June 2016

		Working	l Budget			Jun 2016 Forecasted			
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000
Policy & Development	849	0	-739	110	961	-26	-739	196	87
Street Scene	49,897	-25,602	7,795	32,090	49,729	-25,398	7,795	32,125	35
Transport	24,396	-16,335	1,840	9,900	24,408	-16,132	1,840	10,115	215
Property Services	46,768	-42,662	-1,130	2,977	41,761	-37,421	-1,130	3,210	234
Planning	4,003	-2,407	555	2,151	3,835	-2,385	555	2,005	-147
GRAND TOTAL	125,913	-87,005	8,321	47,228	120,694	-81,363	8,321	47,652	423

## Environment Department - Budget Monitoring as at 30th June 2016 Main Variances

	Working Budget		Forecasted		Jun 2016	
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes
Policy & Development	£'000	£'000	£'000	£'000	£'000	
Departmental - Policy	596	0	706	-26	83	Efficiencies anticipated from admin review yet to be implemented £111k
	590	0	700	-20	03	
Streetscene						
Public Conveniences	510	-23	522	-25	11	Full extent of savings not yet realised - currently in year 3 of a 3 year asset transfer programme with negotiations and terms currently being concluded on the balance of the proposed transfers
Cleansing Service	1,886	-52	1,931	-53	44	sustained demands on the cleansing service.
U			,			
Transport						
Passenger Transport	3,960	-2,517	4,830	-3,195	200	£200k managed pool car efficiency not achieved
Transport to Schools & Colleges	9,885	-1,073	9,977	-1,132	25	change when the new academic year commences. A number of routes have also
Car Parks	1,635	-3,156	1,394	-2,974	-59	Demand for car parks has increased, generating additional income
Nant y Ci Park & Ride	1	0	58	-16	41	Members decision to withdraw the service/funding in 15/16 - the modified service is currently being trialled with the LHB to generate additional revenue to cover the shortfall
Property Services						
Building Maintenance Operational Public Conveniences repairs	26,969	-30,090	22,705 21	-25,593	234	On-going review of Building Maintenance expenditure and income will hopefully reduce the forecasted overspend by the year-end Asset transfer not undertaken - budget removed in 11/12 efficiencies
Public Conveniences repairs	0	0	21	0	21	Forecast based on current occupancy levels which are very high and could reduce
Industrial Premises	344	-1,260	291	-1,239	-32	during the year
County Farms	70	-308	60	-312	-14	Entitlements reduced and rent increases implemented
Livestock Markets	39	-174	67	-181	22	Forecast based on last year's outturn, new lease negotiations currently taking place which may generate some additional income
Planning						
Minerals Policy-Development Planning	254 457	-107 -21	250 367	-157 -22	-53 -91	Underspend mainly due to charging out of staff to externally funded projects as a 'direct cost' Underspend mainly as a result of vacant posts
	101	<u> </u>	007	~~~		
Other Variances					-8	
Grand Total					423	